

**Foundations**  
—EXECUTIVE SEARCH—

**IR35 & Off Payroll Working  
In The Private Sector**

**March 2021**

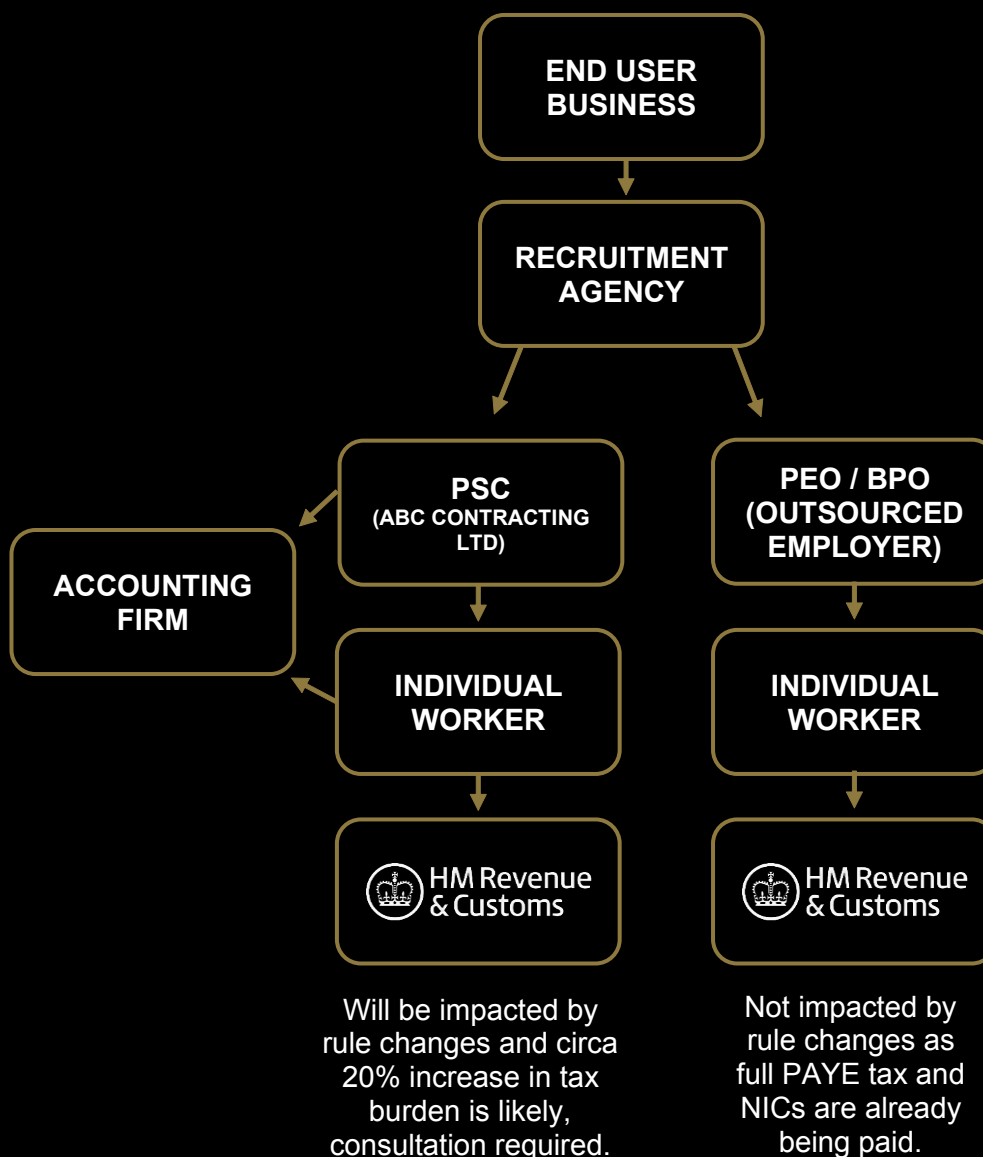
# PSCs, IR35 and off-payroll working in the private sector - what does it mean for my business?

## What's a PSC?

PSC stands for Personal Service Company. They're also commonly referred to as limited companies and are usually set up to provide the services of a single contractor. If you engage contractors, temps, agency workers, or interims - basically anyone who's not on your payroll - you'll want to establish how the new rules affect you, so read on.

## Supply chain examples

Not a complete list of all possibilities, but these are two common methods by which workers are engaged and paid and their taxes calculated.



## What changes are coming up?

The laws are changing around PSCs and how they're engaged. This is a direction of travel that HMRC has been pursuing for decades. The government has macro-economic concerns, rising costs to meet, and uncertainty to deal with. Whatever our view on the politics behind it, ultimately it all leads to the government seeking to increase tax income. HMRC are turning to contractors, and particularly PSCs to achieve this.

The government has a lucrative incentive for targeting PSCs. The same reforms implemented in the public sector netted an additional £550 million in tax revenue in year 1. HMRC expects that by applying the same rules to the private sector, they'll net an additional £3.1 billion in the first 4 years.



### £550 million

The amount raised in a year by doing this in the public sector



### 230,000

Private sector PSCs next in line.



### 20,000

Agencies affected



### 60,000

End-user businesses affected



### £21 million

Cost to HMRC over the coming 4 years to implement the changes



### £3.1 billion

HMRC's expected tax haul over the coming 4 years.

NB: all figures used are provided in HMRC's consultation documents.



## **When is this happening?**

The new rules take effect on April 6th 2021 and HMRC has confirmed that they won't be applied retrospectively.

## **What do the changes mean in reality for my business?**

Businesses engaging contractors via PSCs will become responsible for:

1. making a judgement and determining the contractor's tax status (i.e., inside or outside IR35)
2. delivering that status determination to the PSC contractor
3. ensuring that all the relevant taxes and NICs are paid by the PSC and the contractor

## **Who do the new rules apply to?**

All engagers of PSC contractors. HMRC has confirmed that small businesses are exempt from these changes. A small business has a turnover under £10.2 million, a balance sheet total under £5.1 million, and under 50 employees. For small businesses, the existing IR35 rules still apply.

## **Who's liable if tax and NICs aren't paid?**

The entity which pays the PSC (called the "Fee Payer" in the draft legislation) will be held liable first. However, the draft legislation has introduced the ability for HMRC to chase that debt up the supply chain. This means whichever entity didn't follow the rules will be held liable. Possible failure-points include:

1. making the IR35 status determination statement (known as an "SDS" in the draft legislation)
2. making the SDS correctly
3. passing the SDS down the supply chain
4. making the correct tax payment

Simply put, even if the end user does everything right but its supply chain fails to pay the correct tax and NICs, liability will transfer up the chain to the end user.

## **Any other complications for me as an end user business?**

Yes, there's a process that follows making the SDS. The end user businesses must pass their SDS to the PSC worker as well as the agency.

The worker (and the agency) then has the right to challenge that status assessment.

If the end user's SDS is challenged, the worker or agency can require an explanation / new determination. There's no obvious recourse in the draft legislation if the appeal procedure doesn't provide the outcome they want, so this is an area we're monitoring and will provide updates on.



# HMRC's direction of travel on contractor tax

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- 2000** • IR35 introduced to tackle 'disguised employment'.
  - 2006** • Managed service companies legislation introduced to tackle composite companies and associated tax avoidance. The first introduction of debt transfer provisions.
  - 2008** • BN66 targets tax avoidance via offshore trusts. Also, controversially, the introduction of retrospective application of new rules.
  - 2011** • The National Minimum Wage rules were amended to prevent travel expenses paid under salary sacrifice schemes counting towards the National Minimum Wage.  
• AWR introduced to give agency workers equal rights to their perm counterparts.
  - 2013** • The government announced rules to deal with onshore intermediaries used to facilitate false self-employment.  
• General and targeted anti-avoidance rules (GAAR and TAAR) introduced.
  - 2015** • The finance act changes the salary sacrifice rules to ensure tax relief is more difficult to obtain at source.
  - 2016** • The Secretary of State for Business, Innovation and Skills announced an internal review of employment status.  
• SDC (Supervision, Direction and Control) introduced as the test for determining what expenses can be claimed, by who, and how.  
• Travel and subsistence restricted for temporary workers under SDC.  
• Director's liabilities introduced to enforce the new rules. Umbrella / intermediary directors made personally liable for company tax debts.
  - 2017** • Off-payroll working rules introduced in the public sector, effectively curtailing the use of PSCs and netting HMRC an additional £550 million in the first year of operation.  
• The emergence of the true PEO (professional employment outsourcing) business model - seen for decades in the USA, Australia and other areas around the world - where minimising tax is **not** the primary focus of the supply chain.
  - 2021** • Off-payroll working rules extended to the private sector.

# Your next steps

## 1 - Assess the numbers involved

Produce a list of your 'off-payroll' workforce. How many PSCs are there, and any other related categories like sole traders / self-employed?

## 2 - Compile year end dates

If a PSC has its year end in January and is likely to be closed down in April, there's little point for the worker to keep that PSC open (and likely pay a full year's accounting fee) for the sake of using it for just 2 - 3 months. Segment your list by year end date.

## 3 - Complete the vitality rating

This is a way of establishing how vital any given contractor is to your business. This will impact how their ongoing situation is managed and how we respond to the new landscape in 2021.

# Contact us

Foundations Executive Search, in partnership with Granite BPO, can provide an auditing solution (both onsite and remote) to ensure your business is aware of the predicted status of each of your current PSC contractors.

Please get in touch if you would like any further information.

Tel: +44 (0) 208 167 37 37

Email: [info@foundations-exec.com](mailto:info@foundations-exec.com)

Web: [www.foundations-exec.com](http://www.foundations-exec.com)



This document was produced in partnership with granite bpo

